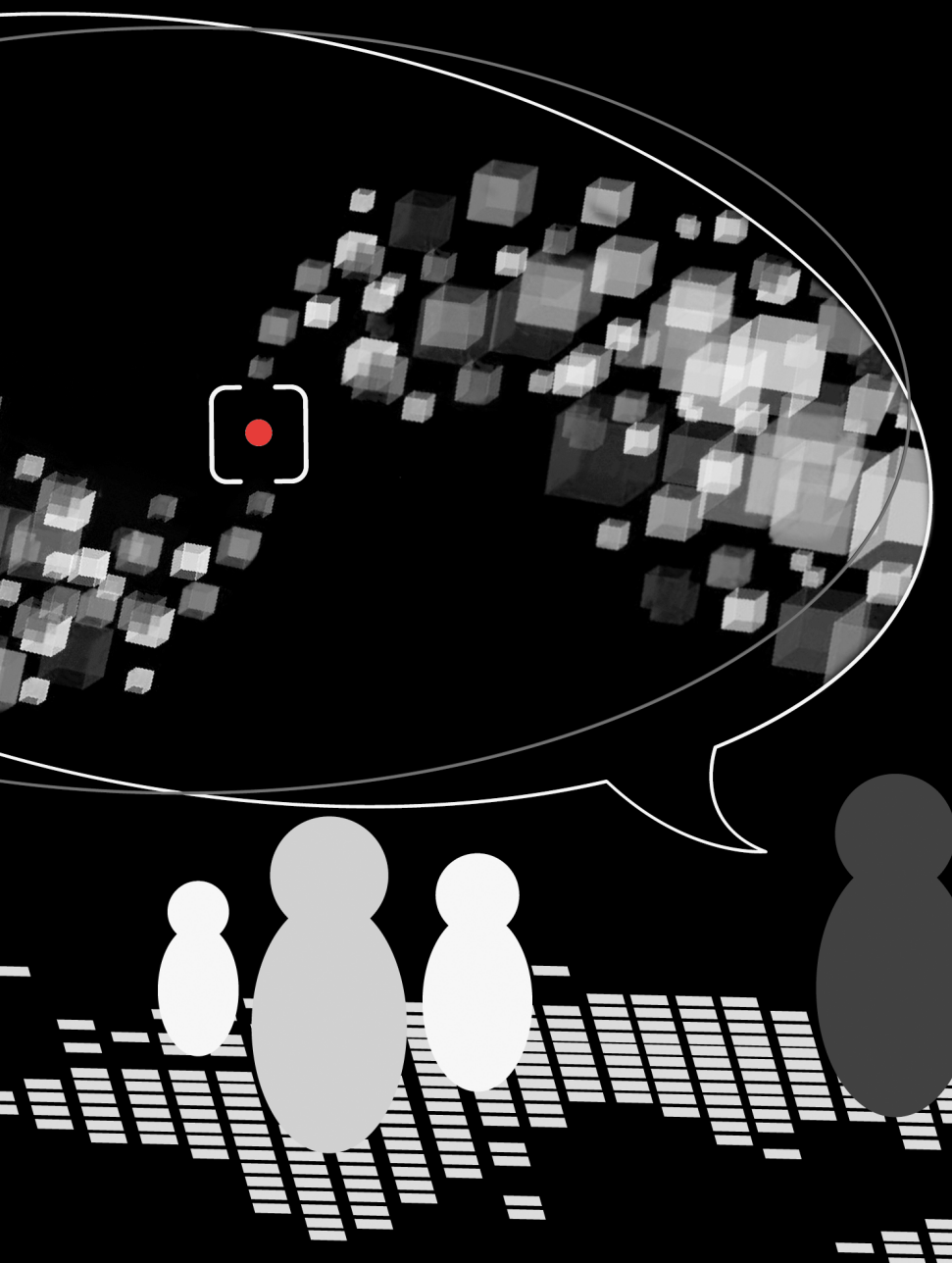


# PROG- RAMME



## Organisateurs

- / École normale supérieure de Lyon - Institut Français de l'Éducation
- / Laboratoire Triangle (UMR 5206)
- / Ministère de l'Éducation Nationale de la Jeunesse et de la Vie associative
- / École Supérieure de l'Éducation Nationale (ESEN)
- / British Educational Leadership, Management and Administration Society (BELMAS)
- / European Policy Network on School Leadership
- / Consortium for Policy Research in Education (Université de Philadelphie)

## Comité scientifique

- / **Jean-Louis Derouet**  
*Professeur, École normale supérieure de Lyon, UMR Triangle, Institut Français de l'Éducation*
- / **Claude Bisson-Vaivre**  
*Doyen de l'Inspection Générale de l'Éducation nationale, Groupe "Établissement et vie scolaire"*
- / **Hélène Buisson-Fenet**  
*Chargée de recherche, UMR Triangle, École normale supérieure de Lyon*
- / **Jean-Claude Chapu**  
*Chargé de mission aux relations internationales, École Supérieure de l'Éducation Nationale*
- / **Linda Evans**  
*Université de Leeds, Royaume-Uni*
- / **Romuald Normand**  
*Maître de conférence, École normale supérieure de Lyon, UMR Triangle, Institut Français de l'Éducation*
- / **Bénédicte Robert**  
*Directrice du Département de la recherche, du développement, de l'innovation et de l'expérimentation à la Direction Générale de l'enseignement scolaire du ministère de l'Éducation nationale*
- / **James Spillane**  
*Professeur, Northwestern University & Consortium for Policy Research in Education, États-Unis*

## Contacts

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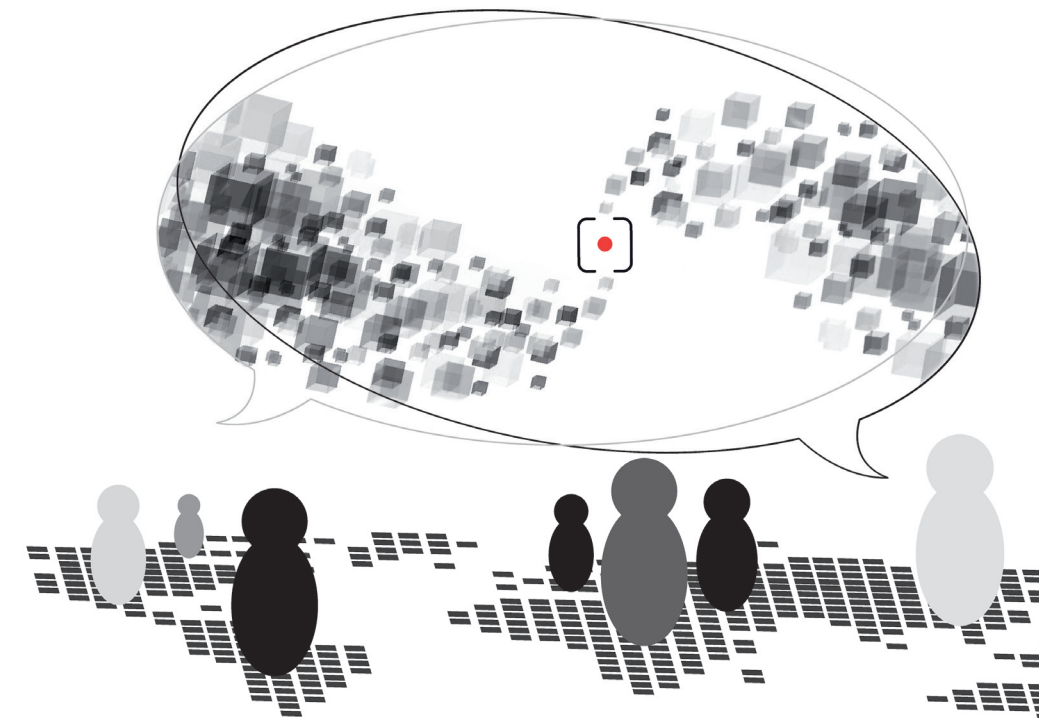
/ École normale supérieure de Lyon - Institut Français de l'Éducation  
Triangle (UMR 5206)  
15 Parvis René Descartes  
69007 Lyon - France

## Site Internet

<http://Triangle.ens-lyon.fr>

Colloque

## The transformations of school organization



## The Issue of leadership

*Debates based on contributions from international research*

**April 2012, 3<sup>rd</sup> and 4<sup>th</sup>**  
9:00 - 17:00

Amphithéâtre Descartes  
ENS de Lyon



ÉCOLE NORMALE SUPÉRIEURE DE LYON

# PRESENTATION

At international scale and since the 1980s, reforms in education have transformed the working conditions of teachers and environment of schools. Anglo-Saxon research has considerably progressed in the area of school improvement, the share of responsibilities between head-teachers, teachers, other educational staff and families... The notion of leadership became progressively essential.

A research field has been structured on this issue; a dialogue is now developed between academic expertise, policy-making and professional experiences. This work is particularly supported by the European Policy Network on School Leadership required by the European Commission and created by the FORTH Foundation.

## The conference has two main objectives:

/ To contribute to a state of the art at the European level, in confronting approaches from the Anglo-Saxon, Scandinavian and Latin European countries and enlightening them from the US perspective.

/ To build a forum at French level between academic research, the French Ministry of Education and bottom-up experiences.

That is why the conference is an important step in the advancement of a major debate for the achievement of all students and the improvement of the French educational system's performance. It can so interest a large audience: researchers and students, policy-makers, teachers and other educational staff, families, elected representatives, etc.

Diverse publications, in French and in English, are scheduled to disseminate the findings.

## 3 april 2012

8:00 Welcome

9:00 Opening

**Jacques Samarut** (General Head of the ENS of Lyon)

**Yves Winkin** (Director of the l'Institut Français de l'Éducation - IFÉ)

**Renaud Payre** (Directeur adjoint de Triangle - UMR 5206)

9:15 **Leadership: some points of convergence**

**Jean Louis Derouet** (ENS of Lyon - IFÉ - Triangle - UMR 5206)

9:45 **PLENARY SESSION N°1**

*From school improvement to the leadership issue:  
crossroads between policy and research*

Chair:

**Jean-Louis Derouet** (ENS of Lyon - IFÉ - Triangle - UMR 5206)

• **The New Public Management in Education.  
Which Modernization?**

**Jean-Paul de Gaudemar** (Professor and former Chief Education Officer)

• **The Challenges in building a European Policy  
Network on School Leadership**

**Kathy Kikis-Papadakis** (European Policy Network on School Leadership)

• **Leadership and Governance at European Scale:  
towards Lifelong Learning**

**Bianka Stege** (European Federation of Education Employers)

Discussant:

**Hélène Buisson Fenet** (CNRS, ENS of Lyon - Triangle - UMR 5206)

12:00-14:00 Lunch

14:00-16:30 **Workshops. Initiatives and Reflections**

Coordinator:

**François Muller** (Department of Research, Development, Innovation and Experiment, General Directorate of Schools, French Ministry of Education)

17:00-19:00 **Report on Workshops**

Coordinator:

**François Muller** (DGESCO)

## 4 april 2012

8:00 Welcome

9:00 **PLENARY SESSION N°2**

*Leadership in International Research.*

*Theoretical Debates and Perspectives*

Chair: **Roberto Serpieri** (University Federico II - Naples)

**Keynote speakers**

• **School Administration in a Changing US Policy  
Environment: Formal Structures and Leadership  
Practice**

**James Spillane** (Northwestern University, Consortium for Policy Research in Education)

• **The Rise and Rise of School Leadership in England**  
**Helen Gunter** (University of Manchester)

• **Leadership for Professional Development:  
theoretical perspectives**

**Linda Evans** (University of Leeds)

• **School Leadership and School Development**  
**Eleftheria Argyropoulou** (University of Crete)

• **Can Leaders influence Deliberations in Schools?**  
**Lejf Moos** (Aarhus University)

Discussant:

**Romuald Normand** (ENS of Lyon - IFÉ - Triangle - UMR 5206)

12:00-14:00 Lunch

14:00-16:30 **PLENARY SESSION N°3**

*Examining the dynamics of knowledge production and  
diffusion*

Chair: **Claude Baudouin** (Regional Centre of Pedagogical Documentation - Lyon)

• **The link between Research, Policy and Practice:  
Contribution of Knowledge Center**

**Johnatan Supovitz**, (University of Philadelphia, Deputy Head of the Consortium for Policy Research in Education)

15:00 **Roundtable**

*Developing a Leadership Culture: examining the role of  
partnership in improving schools and educational Systems*

**Olivier Bachelard** (Business School, Saint-Étienne)

**Dominique Bolliet** (Deputy-Mayor of Lyon)

**Jean-Claude Chapu** (ESEN - French National College for School Leadership)

**Wolfgang Meyer** (Niedersächsisches Landesinstitut für schulische  
Qualitätsentwicklung)

**Bénédicte Robert** (General Directorate of schools, French Ministry of Education)

16:30 Close

